2012-2013 marked another year of growth and development for Baylor University and the Baylor Libraries. The formal announcement of Pro Futuris, Baylor’s new strategic vision, initiated a season of planning that resulted in a new mission statement and goals for the Baylor Libraries that you will see reflected throughout this year’s Libraries in Review. With this renewed vision, the Libraries will support Baylor in its quest to become a Carnegie Research University with Very High Research Activity. In fact, I consulted with my fellow deans and chairs of academic departments throughout the year to determine how the Libraries can provide the best support as the entire university aligns its goals with the aspirations outlined in Pro Futuris. With its strong leadership and great partnerships, the Baylor Libraries are already charting a course for Baylor’s future.

In these pages you will discover many of the accomplishments from the first year of Pro Futuris and hear about plans for 2013-2014 that will extend the reach of the Baylor Libraries. We invite you to join us on this mission that directly impacts the life of each Baylor student and faculty member. If you plan to be on campus, please let me know. I would love to visit over a cup of Starbucks coffee and share more of the great things happening in the Baylor Libraries.

Pattie Orr
Vice President for Information Technology & Dean of University Libraries

Pattie Orr
Students take advantage of a variety of study spaces throughout the Baylor Libraries including the Garden Level Study Commons in Moody Library (top) and the Garden of Contentment at Armstrong Browning Library (bottom).

Photo Credits: Carl Flynn & Matthew Minard
Financial

Budget
$18.7 million

85 Endowments worth $10.76 million

Collections budget $6.6 million

80% allocated to electronic resources

Staff and Resources

130.68 Faculty & Staff

181 Student Assistants

40.4 Full Time Equivalent

- 75,862 E-journals
- 77,585 Serials
- 102,958 Audio/visual items
- 284,340 Items in digital collections
- 466,808 E-books
- 2,340,189 Microforms
- 2,599,933 Volumes
Usage

651,401 Library system log ons
2,244,945 Library web page views
925,395 Library web page visits

1,270,202 Patrons
276,183 Materials Circulated
22,805 Reference Questions Answered
54,022 Loans to Other Libraries
19,445 Loans from Other Libraries
195 Public Computers
82 Laptops for checkout

Memberships

American Library Association (ALA)
American Theological Library Association (ATLA)
Amigos Library Services
Association of College and Research Libraries (ACRL)
Baptist General Convention of Texas
Library Leadership Group
Center for Research Libraries (CRL)
Coalition for Networked Information (CNI)
Council on Library and Information Resources (CLIR)
EDUCAUSE
EDUCAUSE Learning Initiative (ELI)
Greater Western Library Alliance (GWLA, Charter Member)
HathiTrust
High Performance Computing Across Texas (HiPCat)
New Media Consortium (NMC)
OCLC
Society of American Archivists (SAA)
Texas Council of Academic Libraries (TCAL)
Texas Digital Library (TDL)
Texas Independent College and University Libraries (TICUL)
Texas Library Association (TLA)
TexShare
Western Regional Storage Trust (WEST)
A New Mission Statement. On May 11, 2012, the Board of Regents adopted *Pro Futuris*, a strategic vision that will guide Baylor University into the future. Guided by the aspirational statements of *Pro Futuris*, the Baylor Libraries revised its mission statement to affirm that we will support excellence in teaching and learning, enhance research and discovery, and foster scholarship and success by providing academic life centers, scholarly resources, and technological innovation. Throughout 2012-2013, the Libraries strove to fulfill this mission by developing and implementing strategies supporting student success, providing an infrastructure that supports Baylor’s academic mission, developing and increasing access to Baylor’s unique collections, enhancing partnerships with peer institutions, discovering operational efficiencies, and highlighting exhibits, events, collections, facilities and services.

A New Research Center. Officially formed in 1969 under the direction of Canon Michael Bourdeaux, the Keston Institute “documented the fight for religious freedom by believers living behind the Iron Curtain.” The Institute collected, maintained and disseminated information through a library and archive containing significant primary sources. On June 1, 2012, the Keston Center for Religion, Politics and Society officially became part of the Baylor University Libraries and, in January 2013, relocated to the third floor of Baylor’s Carroll Library. Associate Professor Kathy Hillman directs the Keston Center, and archivist Larisa Seago works closely with the materials in the collection. Since becoming part of the Libraries, the Center has hosted a number of visiting scholars, students and other researchers, as well as a pre-conference for the Central Association of Russian Teachers of America (CARTA) meeting.

New Levels of Donor Support. Working with its Library Board of Advisors, library directors and Baylor’s development team, the Library Fellows program continued to grow and, more generally, the number of donors engaged with the Baylor Libraries increased considerably. Library Fellows are a special group of donors who contribute $1,000 or more to the Libraries in a calendar year. With a busy year that included the construction and dedication of a new Garden of Contentment, the acquisition of several rare pieces, and plans for the extension of library facilities by adding compact shelving, the need for
support continued and friends of the Libraries both old and new responded.

**Expanded Forms of Engagement.** In 2012-2013, the Libraries increased their involvement in professional organizations through presentations made at regional and national conferences by library faculty and staff, and by hosting several academic conferences on the Baylor campus. The Libraries also enhanced their involvement within the Baylor community, our local community, among academic libraries and with many others by sharing resources through a robust social engagement platform. The Baylor Libraries have some of the best content in the world. Through several active blogs and enriching conversations on Facebook or Twitter, the Libraries are engaging others with online exhibits that feature Baylor’s unique holdings.

Photo from the Keston Center archives of an anti-Pentecostal meeting notice (top). Members of the Baylor Library Board of Advisors visit with John Wilson, Director of The Texas Collection, at a recent Library Fellows event in Moody Library (bottom).

*Photo Credits: Carl Flynn*
The Baylor University Central Libraries—Moody Memorial Library and Jesse H. Jones Library—together serve as the main research library for Baylor. A variety of student-centered spaces facilitate academic work around the clock. Undergraduates working on group projects or needing technical support utilize the flexible environment of the garden level study commons and its TechPoint service desk. Students seeking a private area to read may opt to use one of our study carrels. Those looking for a quiet area in the company of others seek out the silence of the Prichard Commons. Faculty, staff and students alike find the Starbucks coffee shop in Moody’s Allbritton Foyer a great place to refresh and meet for good conversation.

Lev’s Gathering Place, located in the Crouch Fine Arts Library, opened this fall and serves as a study space and as a front door to the Black Gospel Music Restoration Project. The space features a reclaimed church pew, display cabinets housing artifacts from the collection and iPad kiosks offering a chance to listen to digitally-preserved and restored recordings of black gospel music.

Along with welcoming spaces, the Central Libraries provide key research services to Baylor students. This year we launched our research paper planner, a tool to help students manage their time and find relevant resources for papers. We also reorganized our front line staff and developed additional training so we can provide better assistance at each of our service points.

This year the Central Libraries received a “Muslim Journeys Bookshelf” grant from the National Endowment for the Humanities. The grant provided a number of books and films which served as the basis for several programs offered by the Libraries, including a film viewing with discussion and a conversation about prayer in the three Abrahamic traditions.

A great research library has strong relationships with the campus it serves. This past year has been particularly fruitful with new collaborations, as we have developed new ventures with New Student Programs and the Graduate School.
Students take advantage of spaces for individual and group study throughout the Central Libraries (top left and top right). Lev’s Gathering Place features Baylor’s Black Gospel Music Collection (bottom).

Photo Credits: Robbie Rogers & Carl Flynn
The Armstrong Browning Library (ABL) remains the world’s premier center for study of the lives and works of British poets Robert and Elizabeth Barrett Browning and continues to develop into an outstanding 19th-century research center.

“Celebrating a Poet’s Life and a Professor’s Dream” was the year’s theme, as the Library celebrated the bicentennial of Robert Browning’s birth on May 7, 1812, and the centennial of A.J. Armstrong’s arrival on the Baylor campus in 1912. Thanks to generous donors, Dr. Armstrong’s dream for the completion of the library grounds was realized on the Waco Hall side of the library with the “Garden of Contentment.” Shaded by stately oak trees, the addition of a water feature, graced with a quotation from Browning’s “The Guardian Angel,” provides a serene background for twelve teak benches and eight matching tables and chairs, many given in memory or in honor of a loved one.

Over 47 scholars and participants attended an international conference, “Robert Browning and Victorian Poetry at 200,” at ABL. Dr. Kirstie Blair from the University of Glasgow, who held the Margaret Root Brown Chair in Robert Browning and Victorian Studies for 2012, was critical to the substance and success of the conference. Scattered throughout the year, five visiting scholars from Michigan, Libya, and England furthered their research projects during their one to three-month research stays.

More than 200 titles were added to the ABL’s collections, including titles for the Browning Library and Browning Library Copies Collections; the 19th Century Collection, and its sub-collection, 19th Century Women Poets; as well as the ABL Rare and Non-Rare Collections, bringing the ABL’s title count to 21,554. A few of the unique items acquired were an 1849 edition of Poems by Robert Browning inscribed to Frederic Leighton, from his affectionate friend, RB; an 1887 edition of Selections from the Poetical Works of Robert Browning inscribed by Charles L. Dodgson [Lewis Carroll] to his sister; a first edition of Christina Rossetti’s Sing-Song: A Nursery Rhyme Book (1872), as well as a rare edition of her Goblin Market illustrated by Arthur Rackham (1933).

To complement these print materials, fourteen letters written by Robert Browning were added, as well as
one letter to him, three of Elizabeth Barrett Browning’s poetical manuscripts, letters by Browning’s sister and son, and eleven Victorian documents. A fine example from the Victorian section is a lengthy letter written in 1887 by Samuel Clemens [Mark Twain] reporting about his reading of Browning’s poetry at a ladies’ club meeting in Hartford.

A collaborative project was launched that makes the Browning letters held by Baylor University and Wellesley College available to scholars around the world. Wellesley College provided 593 digitized letter images written by the Brownings during their courtship, and 2,789 letters in the ABL collection written either by or to the Brownings were also digitized and added to the online collection. The Browning Letters project is accessible to the public through Baylor Digital Collections at digitalcollections.baylor.edu.

The new Garden of Contentment welcomes visitors to the Armstrong Browning Library (top). Dr. Herbert Tucker addresses scholars gathered for a session during the 2012 international Browning conference (bottom).

Photo Credits: Robbie Rogers & Alison Pruett
The W.R. Poage Legislative Library, a Texas congressional and political archive, continues to expand its collections and impact on the Baylor and Waco community.

Several exhibits and events were held in 2012-2013 that drew a variety of people into the Poage Library. The “Race for the White House” exhibit and reception featured presidential campaign materials received from Bob Platt and others as part of the Dowdy Presidential Collection. More than 500 visitors, including students from Woodgate Intermediate School who visited the exhibit remotely through VGo, a videoteleconferencing robot, viewed this timely exhibit on display in the weeks leading up to the 2012 Presidential Election. The “Middle East Patterns: Places, Peoples, and Politics” photo exhibit presented more than 300 photographs taken by Dr. Colbert “Cokie” Held during his more than 50 years of service in the Middle East as a Foreign Service officer and Baylor diplomat-in-residence.

The Poage Library also hosted several distinguished visitors throughout the year. The Honorable Chet Edwards, the W. R. Poage Distinguished Chair for Public Service, visited campus several times to assist in the processing of his papers, to meet with classes, to visit with student leaders, and to organize the annual Poage Spring Lecture. This year’s lecture featured a conversation between Chet Edwards and retired Lt. Gen. Paul Funk, former commanding officer of Fort Hood and III Corps. Their discussion about leadership inspired the students, faculty and community members who attended this public event on the Baylor campus. In addition, Poage Library partnered with the Museum Association of Waco to present a workshop, “Raising Private Monies for Archives and Museums,” presented by Herb Hartsook, director of South Carolina Political Collections.

Poage faculty and staff continued to be engaged in professional service. Bill Hair chaired a search committee for a Bob Bullock Archivist. Debbie Davendonis-Todd was hired and has been an excellent addition to the library. Poage Library continued its involvement in the Congressional Papers Roundtable (CPR), an organization of the Society of American Archivists. Chet Edwards appeared on a panel with other former members of Congress at the annual meeting of the Association of Centers for the
Study of Congress (ACSC) at the National Archives to discuss disposition of congressional papers. Finally, the Poage Library initiated a series of public discussion forums as part of the work of the Kettering Foundation’s National Issues Forums.

The Poage Library concluded the 2012-2013 year by moving materials to make room for a compact shelving system that will support the future expansion of Baylor’s political archives. The Standing Committee, which represents the Poage Library’s most ardent supporters, fosters the physical growth and development of the collection, while funding internships that allow Baylor students to learn as they serve in various capacities in the library.

Visitors take in the “Middle East Patterns” exhibit during a reception (top) and the Honorable Chet Edwards visits with students during a reception for the “Race for the White House” exhibit (bottom).

*Photo Credits: Carl Flynn & Alison Pruett*
The Electronic Library provided a variety of services and managed projects across campus in 2012-2013 thanks to its excellent staff and resources.

One of the major initiatives included helping plan the technology in 80 new classrooms as part of three large renovation projects: Marrs McLean Science Building (MMSB), the Baylor Research and Innovation Collaborative (BRIC) and East Village Residential College. The addition of these classrooms increased the number of areas supported by the Electronic Library by 25 percent. The participation of Electronic Library staff during the planning phases of these projects has resulted in more efficient, less costly technology implementations and, consequently, more satisfied faculty, staff, and students.

The Electronic Library staff invested a lot of time in the past year exploring the potential for technology-enhanced education in select schools and programs at Baylor. The future direction and paths chosen by the university will have a tremendous impact on the entire modus operandi of the Electronic Library, including the areas of technology expertise expected to sustain new modes of teaching and learning.

The Classroom Technology Services group managed traditional videoconferences while improving personal video connections and portable systems for class visits to off-campus facilities. 948 videoconferencing sessions were conducted in 2012-2013—an increase of 80 percent over the previous year.

During the fall 2012 semester, a focus group of 17 courses, 15 faculty members and 615 students participated in an e-textbook pilot. In the spring semester, the focus group added access to a book reader software for 12 courses, 11 faculty members and 400 students. Students and faculty provided mostly positive feedback of their experience with e-textbooks.

The Resources and Collection Management Services group seamlessly upgraded the local catalog to Innovative Interface’s Sierra system, which enhanced the structure of the database that supports the Libraries’ online catalog. In addition, this group also investigated and began to implement the Summon discovery layer system to enhance the online research interface for the Libraries.
The Digital Projects Group made several new collections available in 2012-2013, including the Browning correspondence, the Baylor Lariat, Baylor Press Releases, the Baylor Round-Ups, Chet Edwards speeches and several others. In addition, 50 distinct landing pages were maintained to support Baylor’s expanding digital collections. Baylor’s digital collections continue to grow and are available online at digitalcollections.baylor.edu.

The work of the Electronic Library was extended in 2012-2013 through faculty and staff presentations to local, regional, national and international audiences.

Robert Browning’s initial letter to Elizabeth Barrett written January 10, 1845, (top) and a page from the 1906 Baylor Round Up (bottom). Both of these items are available for viewing as part of the Baylor Libraries digital collections.
Founded in 1923 with a gift of 1,000 items from Dr. and Mrs. Kenneth Hazen Aynesworth, The Texas Collection is the largest of Baylor University’s special collections. The 90th Anniversary year was celebrated with many events and exhibits, including “The First 100 years of New Hope Baptist Church,” Dr. Kenna Lang Archer’s lecture, “The Brazos River and Baylor Archives” and James Donovan presenting his book, *The Blood of Heroes: The 13-Day Struggle for the Alamo—and the Sacrifice that Forged a Nation*. Also, The Texas Collection staff members and students blogged about the daily responsibilities and activities of the library in “Blogging About Texas: A Day in the (Texas Collection) Life.”

Innovative thinking and technology helped The Texas Collection usher in a new era of improved processing, preserving and making archival collections accessible to the public. Cuadra STAR, an archival management system, was implemented in June 2012. By April 2013, there were 2,269 archival collections loaded into the system, which is known as the Baylor Archival Repositories Database, or BARD. Some of the more notable Texas archival collections available in the database are the Pat M. Neff Collection, the Quanah Parker Family Collection and the Jules Bledsoe Collection.

The Texas Collection is responsible for the day-to-day operation of Baylor’s first home in Independence, Texas. In July, the Baptist General Convention of Texas deeded Old Baylor at Academy Hill back to Baylor and the University of Mary Hardin-Baylor. After taking ownership, the playground was upgraded, the restrooms were updated and the columns of Old Baylor have been restored, with donor support.

In September, The Texas Collection was ranked eleventh out of the world’s top 20 University Special Collections by OEDb.org (Open Education Database) based on the quality and size of its holdings. As the survey noted, “More than most states, Texas history definitely exists as a particularly colorful splotch on the American canvas. At Baylor University, this colorful splotch swells to an entire painting, with a collection of thousands of artifacts about how the Lone Star State eventually shaped itself.”
New Baylor students walk solemnly toward the historic columns at Old Baylor Park in Independence to join the Baylor Line (top left). Author James Donovan signs a copy of his book, *Blood of Heroes*, during a reception (top right). Dr. Kenna Lang Archer presents her research on the Brazos River in Bennett Auditorium (bottom).

*Photo Credits: Robbie Rogers, Carl Flynn & Alison Pruett*
As fall 2013 approaches, the Baylor Libraries will continue its mission to propel Baylor forward by supporting excellence in teaching and learning, enhancing research and discovery, and fostering scholarship and success. The Libraries’ rich research resources, helpful faculty and staff, and excellent learning environments contribute to fulfilling this mission, but there are also other initiatives that will strengthen the Baylor Libraries.

A New Online Presence. A new, responsive online user experience will be launched in the fall. This new web site will be mobile-friendly and provide an interface that quickly guides students, faculty and other visitors to the resources they seek. At the heart of this new design will be OneSearch, a new discovery tool. OneSearch provides a Google-like interface that will allow patrons to search the vast resources available through the Baylor Libraries. Finding and using Baylor Libraries’ resources has never been easier.

New Learning Initiatives. The Baylor Libraries will continue to work with academic departments interested in creating online programs. Whether a degree program, an online course or leveraging Internet-based tools to enhance traditional courses, library faculty and staff will serve as liaisons and provide resources to support faculty members providing a dynamic Baylor education.

Expanded Visibility. Opportunities abound for faculty, staff and interns from the Baylor Libraries to participate in regional, national and international conferences, sharing lessons learned in the course of building a great research library. In addition to building connections through conferences, the Libraries will continue to engage with people around the world through unique content and resources distributed through social platforms.

A Strategic Approach to Engagement. Donors are critical partners for the future success of the Baylor Libraries. In order to foster better relationships with current supporters and connect with a new generation of donors, the Libraries will work closely with David Cortes, Director of Development for the Baylor Libraries, to be more strategic about donor engagement and support. A more strategic approach to donor engagement will enable the
Libraries to be more judicious stewards and foster deeper connections with committed constituents—two of the central aspirations of *Pro Futuris*.

**Planning for the Future.** A growing research library not only has to leverage efficiencies within its budgets and its resources but must also plan for physical growth and garner support for that growth. In 2013-2014 the Baylor Libraries will join with the university’s master planning process to imagine the Libraries of the future. Early discussions and data gathering toward a “research commons” are underway, and the space needs for the Libraries’ special collections continue to mount. These needs will contribute to plans for the future growth of the Baylor Libraries.

David Cortes, Director of Development for the Libraries, visits with several Library Fellows at a recent event in Moody Library (top). Students can access research resources wherever they decide to study (bottom).

*Photo Credits: Carl Flynn & Lillyan Baker*