REGULAR MEETING
of the
BAYLOR UNIVERSITY BOARD OF REGENTS

Friday, May 11, 2018

Cashion Academic Center, Room 506
Waco, Texas

Mr. Joel Allison, Chair
Presiding
Mr. Daniel H. Chapman; Ms. Jerry K. Clements and Mr. Mark Hurd, Vice Chairs

Agenda

<table>
<thead>
<tr>
<th>TIME</th>
<th>ITEM</th>
<th>PRESENTER</th>
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<tr>
<td>I.</td>
<td>OPENING</td>
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<tr>
<td>8:00 a.m.</td>
<td>Call to Order.</td>
<td>Mr. Allison</td>
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<td>8:01 a.m.</td>
<td>Certification that a Quorum is Present.</td>
<td>Mr. Holmes</td>
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<td>8:02 a.m.</td>
<td>Devotional and Prayer.</td>
<td>Mr. Eric Amouzou</td>
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<td>Songs provided by students from the</td>
<td>Ph.D Student in Church Music</td>
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<td>Church Music Program</td>
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<td>II.</td>
<td>UNANIMOUS CONSENT AGENDA ITEMS</td>
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<td>8:20 a.m.</td>
<td>1. Approval of Minutes of Regular Meeting,</td>
<td>Mr. Allison</td>
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<td></td>
<td>February 16, 2018.</td>
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<td>8:21 a.m.</td>
<td>2. Adoption of Signature Authorization</td>
<td>Mr. Allison</td>
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<td>Resolution.</td>
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<td>III.</td>
<td>PRESIDENT’S REPORT</td>
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<td>8:25 a.m.</td>
<td>Discussion of Illuminate, Baylor’s Academic</td>
<td>Dr. Livingstone</td>
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<td>Strategic Plan</td>
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Motion to adopt the following resolution:

*RESOLVED* that the Board of Regents of Baylor University hereby accept the Administration moving forward in the implementation of Illuminate, Baylor’s Academic Strategic Plan, as presented here and detailed through the Academic Affairs, Finance and Facilities, and Advancement and Development Committees, including:

- Academic areas of the Academic Strategic Plan, including the Four Pillars Foundational to the Plan and the Five Signature Academic Initiatives;
- Financial areas of the Strategic Plan, including the Financial Plan and Facility Renovations and New Construction; and
- Advancement areas of the Academic Strategic Plan, including the multi-year comprehensive campaign (during period January 1, 2014 through June 30, 2022) and the solicitation of lead gift commitments for the Phase 1 Capital Construction Projects.

IV. EXECUTIVE COMMITTEE REPORT

8:55 a.m.  
Mr. Allison

V. ITEMS FOR BOARD DISCUSSION AND FORMAL ACTION

9:05 a.m. 1. Proposal to Create a Ph.D. in Preaching  
Mr. Harper

Approval is sought to create a Ph.D. in Preaching to prepare scholars equipped to research and publish within the discipline of homiletics while teaching in higher education and to prepare pastors to integrate the highest

*Proposed Language; Subject to Committee Approval*
levels of academic scholarship and best homiletical practice within local congregations. This program will address the need for more pastors with a Ph.D. in preaching, as well as the need for rigorous scholarship in the discipline.

Revenue is expected in the first year of the program’s implementation.

**Motion to adopt the following resolution:**

*RESOLVED* that upon the recommendation of the Academic Affairs Committee, the Board of Regents of Baylor University hereby approves the creation of a Ph.D. in Preaching.

9:10 a.m.  2.  Proposal to Create a Doctor of Nursing Practice in Nurse Anesthesiology  

Mr. Harper

Approval is sought to create a US Army Graduate Program in Anesthesia Nursing (USAGPAN), a 2-phase, 36-month program culminating in a Doctor of Nursing Practice (DNP) degree. This program would educate and develop military and DVA students to serve as entry-level practitioners in anesthesia nursing who also function as nursing leaders. This program will meet the need created by a mandate from the Council on Accreditation of Nurse Anesthesia Educational Programs (COA) that students accepted into accredited entry-level programs on or after January 1, 2022 must graduate with doctoral degrees.

**Motion to adopt the following resolution:**

*RESOLVED* that upon the recommendation of the Academic Affairs Committee, the Board of Regents of Baylor University hereby approves the creation of a Doctor of Nursing Practice in Nurse Anesthesiology.

*Proposed Language; Subject to Committee Approval*
9:15 a.m.  3.  Proposal to Create a Master of Arts in Teaching and Joint Bachelor of Science in Education/Master of Arts in Teaching.  

Mr. Harper

Approval is sought to create a Master of Arts in Teaching and a joint Bachelor of Science in Education degree/Master of Arts in Teaching degree. The MAT offers students an avenue for earning both a master's degree and an initial teacher licensure for the State of Texas. The combined degree will offer highly qualified students an opportunity to earn a joint BSE/MAT degree in 4 to 5 years. With concentrations in new specialization areas and professional field-based and research learning opportunities, the proposed MAT positions the School of Education to be more competitive among other institutions.

The program will be self-funded and will provide fiscal benefits for other graduate programs and research.

Motion to adopt the following resolution:

*RESOLVED* that upon the recommendation of the Academic Affairs Committee, the Board of Regents of Baylor University hereby approves the creation of a Master of Arts in Teaching and Joint Bachelor of Science in Education/Master of Arts in Teaching.

9:20 a.m.  4.  Proposal to Create a Master of Arts in Classics and Joint Bachelor of Arts/Master Arts in Classics.  

Mr. Harper

Approval is sought to create a Master of Arts in Classics and a joint Bachelor of Arts and Master of Arts in Classics with classes focusing on Classical Philology. Students in the joint program will be able to waive 12 hours from the major for 12 credit hours in the MA program. The program will target students interested in secondary education and students interested in pursuing a Ph.D. in Classics after completing the M.A. Such students have few options regionally.

*Proposed Language; Subject to Committee Approval*
Revenue is expected beginning with the first year of the program’s implementation.

**Motion to adopt the following resolution:**

*RESOLVED* that upon the recommendation of the Academic Affairs Committee, the Board of Regents of Baylor University hereby approves the creation of a Master of Arts in Classics and Joint Bachelor of Arts/Master of Arts in Classics.

9:25 a.m. 5. Proposal to Create a Doctorate of Occupational Therapy.  

*Mr. Harper*

Approval is sought to create a post-professional Doctor of Occupational Therapy (OTD) program to transition currently-practicing occupational therapists with a master’s degree in occupational therapy (OTM) to OTD. This would help meet the need for occupational therapy services in a growing range of settings (e.g., academia, community health organizations, early intervention programs, freestanding outpatient clinics, home health, hospitals, mental health, schools, etc.)

Revenue is expected to exceed expenses in the first year of operation.

**Motion to adopt the following resolution:**

*RESOLVED* that upon the recommendation of the Academic Affairs Committee, the Board of Regents of Baylor University hereby approves the creation of a Doctorate of Occupational Therapy.

9:30 a.m. 6. Gift Counting and Acceptance Policies.  

*Mr. Reeter*

Approval is sought for the following Advancement Policies: Gift Acceptance

*Proposed Language; Subject to Committee Approval*
Policy, Gift Counting and Reporting Standards and Naming Policy.

Motion to adopt the following resolution:

*RESOLVED that upon the recommendation of the Advancement and Development Committee, the Board of Regents of Baylor University hereby approves the Gift Acceptance Policy and Reporting Standards and Naming Policy.

9:35 a.m.  7.  Presentation of the 2018-2019 Budget.  Mr. Heard

Approval is sought for the 2018-2019 Budget as presented.

Motion to adopt the following resolution:

*RESOLVED that upon the recommendation of the Finance and Facilities Committee, the Board of Regents of Baylor University hereby approves the 2018-2019 Budget.

9:40 a.m.  8.  Approval of Funding to Implement a Human Resources and Financial Cloud-Based Enterprise System.  Mr. Heard

Approval is sought for funding to implement the new cloud-based enterprise system.

Motion to adopt the following resolution:

*RESOLVED that upon the recommendation of the Finance and Facilities Committee, the Board of Regents of Baylor University hereby approves the funding to implement a Human Resources and Financial cloud-based enterprise system.

*Proposed Language; Subject to Committee Approval
VI. INFORMATION ITEMS
(NO FORMAL BOARD ACTION IS REQUIRED OR RECOMMENDED)

9:45 a.m.  1. Academic Affairs Committee Report.  
            Mr. Harper

9:50 a.m.  2. Advancement and Development Committee Report.  
            Mr. Reeter

9:55 a.m.  3. Audit Committee Report.  
            Mr. Rountree

10:00 a.m. 4. Compliance and Regulatory Affairs Committee Report.  
            Mr. Hord

10:05 a.m. 5. Finance and Facilities Committee Report.  
            Mr. Heard

10:10 a.m. 6. Nominating, Governance, and Regent Leadership Committee Report.  
            Mr. Gray

10:15 a.m. 7. Student Life Committee Report.  
            Judge Elrod

            Mr. Beauchamp

10:25 a.m. Break.

VII. EXECUTIVE SESSION

10:40 a.m. Mr. Allison

VIII. ADJOURNMENT

12:00 p.m. Mr. Allison

IX. INFORMATION ONLY WRITTEN REPORTS


2. Dashboard Monitors.