

**BOARD OF REGENTS  
BAYLOR UNIVERSITY  
February 17, 2017**

The Board of Regents of Baylor University met in Waco, Texas.

**Regents Present:**

Ronald D. Murff, Chair  
Joel T. Allison, Vice Chair

Miles Jay Allison  
Robert "Bob" E. Beauchamp  
Linda Brian  
Kenneth "Ken" Q. Carlile  
Dan H. Chapman  
Jerry K. Clements  
Jennifer Walker Elrod  
Wayne Fisher  
Shelley Giglio  
James Cary Gray  
David H. Harper  
Larry P. Heard  
Milton Hixson  
Dan Hord, III  
Mark Hurd  
Neal Jeffrey  
Mark E. Lovvorn  
Mark A. McCollum  
Randolph "Randy" L. Pullin  
Jeff D. Reeter  
William K. Robbins, Jr.  
C. Clifton Robinson  
Mark Rountree  
Kim Stevens  
Philip W. Stewart  
Julie Hermansen Turner  
Dennis R. Wiles  
Ronald L. Wilson

**Non-Voting Regents Present:**

William Brett Beene  
Andrea L. Dixon  
Debra "Debbie" Bradley Mann  
Emily Neel  
Daniel S. Thomas

**Others Present:** Dr. David E. Garland, Interim President  
Christopher W. Holmes, General Counsel and Assistant Secretary  
Staff, Baylor University

A quorum being present, Chair Murff called the regular meeting of the Board of Regents to order in the Baylor Research and Innovation Collaborative, Waco, Texas, on February 17, 2017 at 8:00 a.m. Chair Murff began the meeting by introducing Mr. Conner Chambers, Philosophy major, who led the devotional.

### **CONSENT AGENDA**

Chair Murff asked for approval of the minutes of the October 14, 2016 Board Meeting and the December 11, 2016 Special Called Meeting. The minutes were approved.

### **INFORMATION ITEMS**

- 1) **Marketing and Communications Update: Mr. Jason Cook**  
Mr. Cook gave the Board an overview of his background in marketing and communications. He shared that he felt called by God to come to Baylor. He shared his plan for how he wants Marketing and Communications to lead the way in continuing to make the Baylor brand stronger.
- 2) **Faculty Regent Report: Dr. Andrea Dixon**  
Dr. Dixon provided input from the Faculty Senate regarding their preference that Faculty select the Faculty Regents. Dr. Dixon commented that the town hall meetings hosted by the University have been well-received by the Faculty and Faculty Senate.
- 3) **Student Regent Report: Ms. Emily Neel and Mr. Daniel Thomas**  
Ms. Neel and Mr. Thomas addressed the Governance Task Force recommendations from a student standpoint, in particular the omission of the student Regents being given a vote on the Board. They reported that Student Senate had passed legislation proposing that there continue to be two student Regents with staggered two-year terms: one a senior (Trustee) and one a junior (Designate).
- 4) **Academic and Student Affairs Committee Report: Mr. David Harper, Chair**  
Mr. Harper reported that the Committee discussed the growth in the undergraduate population at Baylor between 2012 and 2017. The Committee also discussed a number of academic initiatives. Coach Matt Rhule gave the Committee an overview of training and education programs he is providing to student athletes in the football program. The Committee closed its meeting with a report regarding the positive changes in the Counseling Center over the past year.
- 5) **Audit and Compliance Committee Report: Mr. Dan Hord, Chair**  
Mr. Hord shared with the Board that Mr. Mark Rountree is working with Mrs. Susan Anz on the audit schedule and Form 990 schedule implementation. Mr. Rob Carter gave an Internal Audit status report and an EthicsPoint report to the Committee. A

report was also given on the Clery Act. Mr. Chad Jackson gave an NCAA compliance update to the Committee.

6) Finance and Facilities Committee Report: Mr. Mark McCollum, Chair

Mr. McCollum reported on the University's endowment. Mr. McCollum provided a report on enrollment. Mr. McCollum presented a review of the University's financial position. Mr. McCollum reported that renovations of the Nursing School Academic building, the BSB Vivarium, and Martin Hall are all underway. Construction of the Billy W. Williams Golf Practice Facility and the Pullin Family Arena phase I continues, and the Dutton Counseling Center was recently completed.

7) Outreach Committee Report: Mr. Jeff Reeter, Chair

Mr. Reeter reported to the Board that the Committee reviewed the University's marketing and outreach plans Mr. Reeter reported on the continued strength of the University's development efforts and response from donors.

8) Presidential Search Report: Mr. Bob Brewton, Chair

Mr. Brewton reported to the Board that the search committee has been conducting interviews and has some very strong candidates. The search committee's goal is to provide the Board with quality candidates so that the Board can select Baylor's new president by the end of the Spring semester.

9) Governance Task Force Report: Mr. Greg Brenneman, Chair

Mr. Brenneman presented the Governance Task Force report.

Mr. Gray moved, on behalf of the Governance and Compensation Committee, to approve the adoption of the Bylaws and Guidelines as presented. After discussion, Mr. Harper moved to amend the Bylaws to provide for the Trustee-Designate model regarding the student regents. The motion passed.

Dr. Wilson moved to amend the Bylaws to allow the faculty to nominate a regent candidate provided that the Board's vetting and qualification process remain the same. After discussion, Dr. Wilson withdrew his motion with the unanimous consent of the Board.

Mr. Gray revised his motion to approve the proposed amendments to the Bylaws and Guidelines subject to the amendment of the Bylaws including the Trustee-Designate model for the selection of the student regents. The motion carried.

Chair Murff asked that all guests leave the room and at that time the Board went into Executive Session.

There being no further business, the meeting was adjourned at 1:35 p.m.

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Marsha J. Duckworth, Assistant Secretary